

City of Cincinnati Board of Health Finance Committee Tuesday, April 16, 2019

Room 324

Ms. Schroder, Chair of the Board Finance Committee, called the April 16, 2019 Finance Committee meeting to order at 3:39.

Roll Call

Board of Health members present: Kate Schroder, Amar Bhati

City of Cincinnati Primary Care (CCPC) Board members present: Robert Brown, Prencis Wilson (designee for Luwana Pettus-Oglesby)

Senior Staff member present: Ronald Robinson, Angela Robinson

Ex-Officio Members present: Melba Moore, Health Commissioner, Phil Lichtenstein, Chairperson, Board of Health

Topic	Discussion	Action/Motion
Approval of Minutes	The Committee Chair asked the Committee members if everyone had the opportunity to review the minutes from the last meeting. The Committee members responded affirmatively.	
	Motion: That the Board of Health Finance Committee approved the minutes of the March 19, 2019 Board of Health Finance Committee Meeting.	Motion: Schroder Second: Brown Action: Passed
Dashboard Review/Budget Discussion	The Chair began the discussion reminding the Committee that the Finance Committee has committed to reviewing the dashboard quarterly with the full board starting this month. Mr. Robinson began his presentation by sharing that his goal is to provide a CHD profit/loss statement to the Committee each month but that he is not quite ready to do that yet. He pointed out that the focus of previous dashboard discussions with the Committee and the BOH has been on patient visits but that ultimately what matters is the revenue	

He then distributed a report from OCHIN that reflects all the revenue that is generated for the fiscal year and reflects the charges and the payments for each SBHC site.

The Committee had several questions about the report and Mr. Robinson clarified that he is not ready to validate the data in the report but brought it to show that CHD does have the ability to pull data sets from OCHIN. Mr. Robinson also promised to explain this information in more detail at the next meeting.

Mr. Robinson then moved on to the two-page dashboard that he distributed and pointed out that he added a revenue column to the dashboard. The Committee noted that the total revenue for the SBHCs is about 4.5 million dollars and Mr. Robinson explained that that amount is the billable revenue and that there is additional contract income from CPS of about 1.6 million dollars. Dr. Lichtenstein noted that the expenses in the SBHCs are currently at 6.5 million dollars so the revenue and the expenses are not yet breaking even.

Mr. Robinson also distributed the CHD 2019 Profile of Local Health Departments NACCHO report on sources of revenue. He explained each revenue source and noted that the total revenue for 2018 was \$ 57 million dollars while the expenses were about 52 million dollars. He also noted that the CHD surplus for last year was about four million dollars which was largely due to the Medicaid maximization check that was received.

The Committee discussed Medicaid maximization, the wrap, cost reports, and MAC billing. Mr. Robinson agreed to get definitions of all of these terms and share them with the Committee in the May meeting. The Committee discussed CPC and Mr. Robinson suggested that the Committee could benefit from a presentation on CPC as well.

Mr. Robinson wrapped up his presentation by referring to the dashboard in the Committee packets and pointing out that the medical and dental visits at the community sites are just a little behind last year. On the expense side, he also pointed out that the miscellaneous expenses are overspent and still being examined to make sure they are coded correctly.

Looking at SBHCs visits, Mr. Robinson pointed out that they are way ahead of their pace from last year by about 15%.

The Chair inquired as to the financials for the other side of the house outside of CCPC. Mr. Robinson responded that he is not quite ready to answer that question in detail but that the numbers look good. The Chair responded that she defers to

Mr. Robinson's judgement but would like an update periodically on the other revenue and expenses outside of CCPC and would like to see those numbers reflected on the dashboard as well. The Committee asked Mr. Robinson to rate the quality of the revenue cycle in CCPC and Mr. Robinson acknowledged there is room for improvement. Mr. Robinson reviewed that whole process with the Committee and stated that CHD processes could likely be more efficient and that he will work with the new CEO of CCPC to improve system and process efficiencies, wherever feasible. Presentation on Ms. Robinson presented on the CCM Pilot Program since Ms. Richardson was out of town. She shared slides that show the Internal CCM **Pilot Program** definition of Chronic Care Management (CCM) and the process that the internal CCM Program is using. She also shared the EPIC screens that the provider sees and clarified that once the diagnosis codes are entered and patient eligibility is determined. EPIC is then triggered and an alert is sent to the provider. Ms. Robinson went on to explain that the next EPIC screen is the enrollment process. Providers comment on that screen that the program was offered and if the patient declined or agreed to enroll. Ms. Robinson shared that one of the obstacles that the pilot program had to overcome was the additional cost involved to the patients in the form of a copay. Dr. Gonzales explained that after discussion, the FQHC has decided to waive the copay fee. Ms. Robinson concluded her presentation with the next slide that showed that CHD has a total of 1073 eligible Medicare patients and that there are 52 patients enrolled in the Northside pilot program which officially started on March 1, 2019. Ms. Robinson also explained that the biggest issue has been that there are no dedicated staff to work on the program but that an analysis of the pros and cons shows that the pros outweigh the cons. The Committee discussed when they wanted Ms. Richardson to report back to the Committee on the program and agreed that they would like a report back at the June meeting. The Commissioner added that she would like a report on the claims that were sent out in March and what CHD got back for April and June. Review of The Chair asked if Mr. Wimberg provided the draft of policies and procedures guidance and Mr. Robinson responded that **Action Items** they have been so busy meeting deadlines on reports that they have not been able to do that vet.

The Commissioner asked that the two scenarios with Clark Schaefer Hackett be revisited at the May Finance Committee Meeting to see if they can help in drafting the policies and procedures.	
The Chair also asked if the Get Vaccinated Ohio presentation was happening at the April BOH meeting and Dr. Jones confirmed that the presentation would take place.	

Meeting Adjourned 5:13 p.m. Next Meeting May 21, 2019 at 3:30 p.m. Minutes prepared by Vicky Minnich